

# **Production Manager - Morrinsville**Kaiwhakahaere Mira Whangai

# WHO WE ARE - KO WAI MĀTOU

At Farmlands - Te Whenua Tāroa, our vision is to be the 'go-to for everyone connected to our land. We're always backing Kiwi's – rain or shine, year in, year out. We work as one – we help each other, we win together. We're rural people supporting our rural communities looking after our land and our people.

# **OUR VALUES - NGĀ UARATANGA**

Be you - mou ake It takes all sorts to make an awesome team. Diversity, different perspectives and a

fresh approach to problems make everyone in the team stronger. It's not who you

are or what you look like, it's all about what you bring to the table that matters.

**Minds open - hinengaro** We came from a generation of greatness. It gives us the solid foundation to move

on, focus on the future and use our creativity and ingenuity to build Farmlands for

the next generation.

**See it through -** We're a team. United through our love of the land and the communities we serve.

whakamaua kia tīna

We back ourselves, each other, and get behind the decisions we make together.

#### POSITION PURPOSE - TE PŪTAKE O TE TŪRANGA

Reports to - Kaiwhakahāere: Operations Manager - Morrinsville

Your Team – To tīma: Operations

Direct reports - Kaimahi: 4

tākoha

Farmlands is a national leader in animal nutrition solutions, supplying technical expertise and high-quality feeds including Reliance, NRM, Seales Winslow and McMillan's. Farmlands achieves this through relationships, innovation, and service excellence.

The Production Manager - Morrinsville is responsible for all activities and leads the daily milling operations to ensure the efficient and safe supply of high-quality feeds to our customers. The role works closely with the Operations Manager – Morrinsville to develop best practise production capability (people, plant, and process) and with the Farmlands Nutrition Scheduler for the daily production requirements to fulfil customer demand in line with our service level agreements.

We value highly engaged teams and the Production Manager - Morrinsville sets the bar for this in their area of responsibility.

# KEY ACCOUNTABILITY AREAS - NGĀ WĀHANGA MAHI

# Safety and Wellbeing - Actively contribute to a safety-first culture by:

#### Haumarutanga

- Keeping yourself and others safe, and participating in safety and wellbeing activities
- Speaking up if you see something that is not and could injure yourself or others in the workplace.
- Ensuring that all KPI's, policy and procedural requirements related to safety and wellbeing are completed on time and in full, every time

# General – Whānuitanga

- Manage and develop staff, ensuring Farmlands is successful, safe and a great place to work. Commit to and comply with relevant legislation and employment agreement terms. Recommend areas for improvement.
- Manage and execute tasks required by our Quality Management System in conjunction with the Quality Assurance Manager
- Actively participate with the management of Inventory through rigorous and regular cycle counts and thorough investigation of any resultant variances in conjunction with the inventory specialist.
- Actively participate in the development of maintenance plans and the reliability of our equipment through engagement in our maintenance management systems
- Develop and implement employee engagement plans using heartbeat survey results.
- Ensure production administration processes are completed in a timely fashion and accuracy is confirmed.
- Agreement and execution of production plans

#### **Professional**

#### **Development -**

# Whakawhanaketanga

Continue to develop personally and professionally by:

- Maintaining regular contact with manager to discuss progress and performance, seek feedback and address development areas
- Engaging with Farmlands performance development process, recording progress and goals
- Being a positive supporter and leader of change initiatives
- Ensuring all training requirements are completed as required

These may change from time to time to meet operational or other requirements.

# WHAT YOU'LL BRING - ĀU ĀPITITANGA KI TE TŪRANGA

# Experience - Āu

# tautōhitotanga

- Previous manufacturing leadership experience
- Some logistics experience.
- Inventory Management experience

#### Qualifications -

• No specific requirement however tertiary qualifications would be highly regarded

#### Āu tohu mātauranga

Knowledge -

• Knowledge of and affinity with the agricultural sector

# Āu mōhiotanga

Skills -

• Proficiency in the Microsoft Office Suite and ERP (D365, SAP etc) skills

#### Āu pūkenga

- Strong interpersonal and communication skills
- Proven Leadership skills

#### **Personal Attributes -**

# Ōu āhuatanga

- Ability to influence others and move toward a common vision or goal
- Flexible and adaptable; able to work in ambiguous situations
- Works well under pressure, with a high level of organisational and time management skills
- · Prepared to listen to different perspective and engages others to develop solutions
- Demonstrates high levels of energy, determination, tenacity and persistence to achieve outcomes
- An ability to initiate fresh thinking with a view to find and explore new ways to stimulate ideas; effectively leads team through change and promotes a growth mindset
- Quickly and effectively establishes and maintains strong, mutually beneficial and longlasting working relationships
- Team player with the ability to work closely and collaboratively with other leaders
- Embraces change, recognising it is necessary to meet the changing needs of our customers and business
- Able to communicate with passion and conviction
- Integrity and high personal and professional standards



# THE FOUR BEHAVIOURS OF EVERYDAY LEADERSHIP

We've identified 4 leadership behaviours that we know make the best Farmlands leaders. Different roles across the co-operative require us to approach each aspect in slightly different way, and you'll see on the next pages the different leadership levels and how they all fit together.

# Create

#### **Create Clarity**

Understand the bigger picture – you understand our vision, strategy and plans. You know what's expected of you and how you should deliver this. And, if you don't know, you take steps to find out.

Have a plan – you establish a vision and course of action that's aligned to our strategy. You help others connect the dots between our vision and strategy and where they fit in achieving this. You can describe what success looks like and provide a sense of direction for others, even during times of ambiguity.

Clarify the 'why' – you make clear how activities and decisions benefit the customer and the co-operative. You provide further context where further buy-in or prioritisation is needed to help overcome resistance.

# **Connect**

#### **Build Connections**

Forge connections – you have strong relationships with the people around you, your customers and communities. You look outside of your immediate team to create connections with the people and teams across the business who have an influence or impact on your work. You seek broader perspectives to generate insights and opportunities.

Create purpose and belonging – you create meaning for your team by uniting them around a common goal. You're authentic and prepared to be vulnerable. You promote diversity and allow others to express themselves and for all voices to be heard equally.

Take people with you – you inspire people through your energy, commitment to our business and enthusiasm for the future. You listen, seek feedback from a range of sources and involve others in your decision making, without compromising pace. You lead by example through consistency and demonstrating the Farmlands Leadership behaviours.

# **Deliver**

#### **Deliver Results**

Create structure – you plan ahead and create the structures and work routines to get things done. You make use of the systems and technology available to you. You're agile and look to work in new ways.

Think and act like an owner – you take responsibility for your performance and delivering to a high standard. You tenaciously pursue the right outcomes and don't confuse activity with results. If you lead people, you set clear expectations for every team member.

Insights driven – you understand the commercial aspects of your role and make decisions based on data and insights. You draw from new sources of information to generate ideas, seeking to innovate, disrupt and change. You are focused on building a stronger organisation tomorrow than today.

#### Grow

#### **Grow Self, Grow Others**

Have a growth mindset – your resilience helps you embrace change, persist through challenges and learn from feedback. You are curious and have flexibility of thought and perspective. You know your strengths and opportunities, actively engage in self-development and take time to reflect and apply learnings.

**Develop capability** – you coach others to build capability and achieve their potential. You know your team, their aspirations and support them to learn, grow and take ownership of their development.

**Get out of the way** – you empower others by delegating and creating space for them to do their best work, trusting them to deliver and providing support where required. You make it safe for others to try new things and learn from mistakes.



# HOW THIS SHOWS UP IN EVERYDAY BEHAVIOUR (LEAD OTHERS)

# **Create**

#### **Create Clarity**

Your role is to operationalise the strategy which means you and your team need to understand it and how to achieve it

#### Understand the bigger picture

- · Understand our vision, strategy and plans.
- Know what's expected of you and how you should deliver this.

#### Have a plan

- Establish a vision and course of action that's aligned to our strategy.
- Help others understand their contribution to our vision and strategy.

#### Clarify the 'why'

- Make it clear how activities and decisions benefit the customer and the co-operative.
- Provide further context where required to overcome resistance.

# Connect

#### **Build Connections**

This is about the relationships you create with your team and the teams you work closely with.

#### Forge connections

 Create strong relationships with your team and others who have an influence on your work.

#### Create purpose and belonging

- Create meaning for your team by uniting them around a common goal.
- · Authentic and promote diversity.

#### Take people with you

- Inspire others through your energy, commitment and enthusiasm.
- Lead by example through consistency and demonstrating the Farmlands Leadership behaviours.

# **Deliver**

#### **Deliver Results**

This is about achieving results through others.

#### Create structure

- Plan and create structure to get things done.
- Agile and look to work and lead your team in new ways.

#### Think and act like an owner

- Take responsibility for your performance and delivering to a high standard
- Set clear expectations for every team member and hold them to account.

#### Insights driven

- make decisions with a commercial lens and seek new information to generate ideas.
- · innovate, disrupt and challenge the norm.
- focus on building a stronger Farmlands.

# Grow

#### **Grow Self, Grow Others**

Growth is how we make ourselves, our teams and our co-operative better.

#### Have a growth mindset

- · Embrace the new and lead with agility.
- Actively engage in self-development and apply learnings.

#### Develop capability

- Coach others to build capability and achieve their potential.
- Know your team and support and empower them to learn, grow and develop.

#### Get out of the way

- Empower others by delegating and creating space for them to do their best work.
- Make it safe for others to try new things and learn from mistakes.

